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7<sup>th</sup> December 2012

Office of the Trust Special Administrator  
South London Healthcare NHS Trust  
Queen Elizabeth Hospital  
Stadium Road  
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Dear Mathew,

Thank you for giving the London Ambulance Service the opportunity to provide a formal response to the Draft Report: Securing Sustainable NHS Services. I have enclosed our response which was formulated from a series of discussions with our senior management team and the local south area management team.

It is clear that some of the recommendations will have a significant impact on our services. We do view our service as an enabling service and wish to do all we can to support the smooth transformation of services across London and we are confident that with careful consideration we can accommodate the transformation you are suggesting. However, our main concern is the resource implications. Our contract is funded to a very specific level of performance and resourced accordingly. We will need to work together during the next phase of work to accurately identify what the resource implications are and ensure these are identified within the final cost analysis of the TSA recommendations.

As you will know Ann Radmore commences as the new Chief Executive on 7 January and Ann has been involved with the development of our response. We look forward to working with you and your team during the next phase.

Yours sincerely

**Martin Flaherty OBE**  
**Acting Chief Executive Officer**  
**London Ambulance Service NHS Trust**

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